



REPORT ON THE MUNICIPAL BARAZA ON FY 2025/26 BUDGET PERFORMANCE

HELD ON 10TH JULY, 2026 AT THE MAYOR'S GARDEN, MULAMBA WARD



Date	10 th July 2026
Venue	Mayor's Garden, Mulamba Ward
Chairperson	Hon. Mayor, Kamuli Municipal Council
Purpose	Municipal Baraza for public accountability on FY 2025/26 budget performance

Attendance: Members of the Baraza, municipal political leadership, technical officers, local leaders and members of the public were in attendance as recorded in the attendance register. The technical officers presented departmental performance under their respective service areas.

AGENDA

1. Prayer
2. Anthems
3. Self-introduction
4. Opening remarks by the Mayor
5. Presentation of FY 2025/26 budget performance by department
6. Reactions from members
7. Response to issues raised by the Town Clerk
8. Closing remarks by the RDC for the Municipality

Introduction

- i. The Baraza commenced with an opening prayer. The prayer sought God's guidance, wisdom and unity for the leaders, technical officers and members of the public as they reflected on the Municipality's performance during FY 2025/26. It also sought for peaceful and constructive engagement so that the issues raised by residents could contribute to improvement of municipal services.
- ii. The Master of Ceremonies (MC) led the participants in the national anthem and the other prescribed anthems. Members stood and observed the anthems accordingly. The observance of the anthems set the formal tone for the Baraza and the accountability engagement that followed.
- iii. The MC invited the participants to introduce themselves and indicate their respective areas of representation. The exercise brought together municipal political leaders, technical officers, local leaders and community members. The introductions enabled members of the public to identify the officers responsible for the various sectors and therefore enabled them to relate the subsequent presentations to the offices responsible for particular services.
- iv. The Mayor welcomed all participants to the Baraza and expressed appreciation for the community members, leaders and technical staff who had attended. He noted that the engagement was an important opportunity for the Municipality to share information on how public resources had been used during FY 2025/26 and to hear directly from residents on the quality, availability and accessibility of municipal services.
- v. The Mayor emphasised the importance of regular interaction between municipal leadership, the technical wing and residents. He encouraged participants to follow the presentations carefully, understand the work that had been undertaken during the financial year and raise service-delivery concerns that remained unresolved in their communities. He observed that accountability meetings were useful because they created a direct channel through which citizens could ask questions, seek clarification and highlight gaps which might not be immediately visible from administrative reports alone.
- vi. The Mayor further called for cooperation between political leaders, technical officers and community members in identifying priorities and monitoring municipal programmes. He encouraged the community to support public programmes and to continue reporting challenges through the established local government structures so that they could be considered by the responsible departments.

Presentation of FY 2025/26 budget performance by department

The Baraza received a series of departmental presentations on the Municipality's performance during FY 2025/26. The presentations focused only on activities and achievements recorded for FY 2025/26, as contained in the municipal performance review. Each responsible technical officer explained the key outputs delivered in his or her sector and the service-delivery relevance of those interventions. The following presentations were made:



5.1 Health Service Delivery

The Municipal Health Officer presented the health service delivery performance for FY 2025/26. She explained that the Municipality had continued to invest in improvement, rehabilitation and supervision of health infrastructure so as to strengthen the physical environment in which health services are provided. The main achievements presented to the Baraza were as follows:

- Construction of an Out-Patient Department (OPD) block at Buwanume Health Centre III. The intervention was presented as part of the continued improvement of infrastructure available for patients seeking outpatient services.
- Construction of a medicines store at Busota Health Centre III. This was intended to strengthen the physical facilities for storage and management of medicines at the health centre.

- Fencing of Buwanume Health Centre III. The fencing works improved the definition and protection of the health facility premises and supported better management of the facility environment.
- Construction of walkways at Busota Health Centre III. The walkways were intended to improve movement within the health facility compound and make access to service points more orderly.
- Construction of a VIP latrine block at Buwanume Health Centre III, contributing to improvement of sanitation facilities within the health centre.
- Monitoring and supervision of health infrastructure projects across the Municipality to ensure that implementation remained under technical oversight.
- Renovation of the maternity block at Busota Health Centre III, intended to improve the physical condition of the maternity service area.
- Renovation of the OPD at Kamuli Youth Centre Health Centre II to improve the condition and usability of the outpatient service area.
- Renovation of the staff house at Busota Health Centre III, supporting the working environment of health workers attached to the facility.
- Renovation of the OPD at Busota Health Centre III as part of the broader improvement of health service infrastructure.

5.2 Education Services

The Municipal Education Officer, a male officer, presented the education sector performance for FY 2025/26. He explained that the Municipality had undertaken interventions covering examination management, school infrastructure, inspection and supervision, as well as support to special needs education. The major achievements reported were:

- Successful management of Primary Leaving Examinations (PLE) in 34 centres within the Municipality. This involved supporting the orderly administration of the examinations and maintaining oversight of examination centres during the period.
- Construction of a classroom block at Butabala Primary School, which increased the available learning space at the school.
- Renovation of classrooms at Kamuli Boys Primary School, improving the condition of existing learning facilities.
- Completion of a teachers' house at Nakulyaku Primary School, contributing to accommodation infrastructure for teaching staff.
- Inspection and supervision of 75 educational institutions. This provided an opportunity for the education authorities to monitor school standards, management and service delivery conditions across the institutions visited.
- Support to special needs education programmes, recognising the need for education services to respond to learners with special needs.

The Education Officer noted that the reported interventions were intended to strengthen the learning environment and improve management and supervision of education services. Members were also able to relate the reported achievements to continuing concerns about the condition of some schools, adequacy of classrooms and teachers' accommodation, and the general quality of school facilities in different parts of the Municipality.

5.3 Administration and Institutional Performance

The Deputy Town Clerk, a male officer, presented the administration and institutional performance for FY 2025/26. He informed the Baraza that the Municipality continued to

strengthen institutional systems and administrative capacity to support the delivery of services across departments. A major institutional intervention highlighted was the progress made on construction of the Municipal Office Block.

The Deputy Town Clerk explained that the work under administration was not limited to physical infrastructure. It also included strengthening the systems through which municipal departments coordinate their work, implement programmes, maintain accountability and support Council functions. He noted that effective administration was necessary for the work of all service departments because planning, procurement, supervision, records, human-resource management and coordination contribute to the performance of frontline services.

The presentation therefore helped the Baraza to understand that some municipal outputs are visible as physical projects while others involve institutional systems that enable the Municipality to implement and account for public programmes.

5.4 Works and Engineering

The Municipal Engineer, a male officer, presented the performance of the Works and Engineering function for FY 2025/26. He reported that the Municipality maintained approximately 40 kilometres of roads across the two divisions. He explained that routine and rehabilitation works were intended to improve connectivity and facilitate movement of residents, goods and services, particularly access to markets, schools, health facilities and administrative centres.

The Engineer further presented the road sections associated with the FY 2025/26 road rehabilitation programme as follows:

Road section	Length
Dhizaala Josephine Road	1.72 km
Bubito-Bukayina Road	2.14 km
Namalembe-Kyamuluya Road	1.84 km
Kiwolera-Namuninji Road, including swamp section	5.68 km
Kamuli Youth Center-Nabwigulu Road, including swamp section	1.94 km
Musasizi Road, including swamp section	2.43 km
Budhumbula-Buwudha Road, including swamp section	3.62 km
Namisambya Railway Station Road, including swamp section	1.46 km
Wakalumba Road	3.46 km
Buzibirira-Naminage via Nakiwulo Road	4.46 km
Isanga Road	4.84 km
Kaita Road	1.86 km
Borehole to Naminage Road via Mutebe	1.76 km
Bukabale Road	1.36 km
Kananage-Naluwoli Road	1.60 km
Busika-Transformer Road	1.25 km
Busubi Road	3.12 km

The Engineer explained that road maintenance was important not only for transport but also for the functioning of local economic activity and access to essential services. The number and spread of the road sections discussed also demonstrated the scale of the road-maintenance needs within the Municipality and provided context for subsequent community

concerns about roads that remained in poor condition or had not received attention during the financial year.

5.5 Finance

The Principal Finance Officer, a male officer, presented the financial performance of the Municipality for FY 2025/26, with emphasis on local revenue mobilisation and statutory financial compliance. He reported that local revenue collections stood at UGX 562,730,305 as at 24 June 2026.

The Officer explained that local revenue remains an important component of municipal operations and service delivery because it provides resources that support implementation of local government functions within the legal and financial framework. He also highlighted the need for continued compliance with statutory financial requirements and sound public financial management procedures so that municipal resources are properly accounted for and used for their intended purposes.

The financial presentation therefore linked revenue performance with the broader accountability responsibility of the Municipality. Members were encouraged to understand the relationship between revenue collection, available resources and the Municipality's capacity to respond to the large number of service-delivery demands raised by communities.

5.6 Environmental Management and Physical Planning

The Senior Environment Officer, a female officer, presented the performance of environmental management and physical planning for FY 2025/26. She reported that the Municipality had undertaken conservation, compliance, climate-related and physical planning activities. The reported achievements included:

- Planting of over 4,000 tree seedlings as part of environmental conservation and restoration efforts.
- Conducting 16 wetland compliance inspections to monitor activities within environmentally sensitive areas and promote compliance with the relevant requirements.
- Sensitising more than 300 stakeholders on physical planning regulations in order to improve awareness of orderly development requirements.
- Conducting climate change resilience engagements to increase awareness and encourage consideration of climate-related risks and resilience measures.
- Screening and certifying development projects for environmental compliance before or during implementation as applicable.
- Inspecting 70 developments for compliance with physical planning requirements.

5.7 Community Based Services

The Principal Community Development Officer, a male officer, presented the performance of Community Based Services for FY 2025/26. He explained that the department focused on community empowerment, social protection, mobilisation and rehabilitation of vulnerable groups. The reported achievements included:

- Expediting implementation of community government programmes, including SEGOP with 15 beneficiaries, YLP benefiting 20 groups, NSP benefiting 30 beneficiary groups, UWEP with 20 participants, and SAGE with 275 persons benefiting.
- Facilitating two Youth Council activities and activities of the Disability and Older Persons Councils, supporting community participation and representation of these groups.
- Supporting six women empowerment initiatives intended to strengthen participation and livelihoods among women.
- Implementing community-based rehabilitation interventions, including eight reported Community-Based Rehabilitation interventions.
- Conducting community mobilisation and sensitisation activities reaching more than 1,500 people.

5.8 Other Departmental Performance Highlights

The Baraza also received the following additional performance highlights drawn from the FY 2025/26 municipal performance review:

- **Planning Unit:** The Municipality conducted budgeting processes, coordinated the OPM assessment and monitored municipal projects. These activities supported the planning and performance-management functions required for implementation of municipal programmes.
- **Internal Audit and Governance:** The Municipality conducted four audits and facilitated Council and committee meetings. These activities contributed to internal control, accountability and functioning of the governance structures.
- **Trade and Local Economic Development:** The Municipality promoted business development, cooperatives, market linkages and value addition. These interventions supported the local economic development function and efforts to strengthen business activity.
- **Production:** The Municipality supported 500 PDM beneficiaries and strengthened agricultural extension services. The work was aimed at supporting household economic activity and agricultural production within the Municipality.

The additional departmental achievements demonstrated that municipal performance during the financial year was spread across service delivery, governance, economic development, community empowerment and institutional functions rather than being limited to physical infrastructure alone.

Reactions from members

Following the presentations, members of the community thanked the Municipality for providing an opportunity to hear the performance of the different departments directly from the responsible technical officers. Members, however, observed that the reported achievements needed to be considered alongside the challenges that residents continued to experience in their respective areas. The following salient issues were raised during the discussion:

- Road access and road condition:** Members raised concern about the limited road coverage in some parts of the Municipality and the poor condition of some existing roads. They noted that poor road surfaces, sections affected by drainage and swampy conditions, and delayed attention to some roads could affect movement of residents, access to markets, school attendance and access to health facilities.

- ii. **School infrastructure:** Members observed that some schools still had inadequate or deteriorating infrastructure despite the improvements reported. They raised concerns about classrooms, teachers' accommodation, sanitation facilities and the general condition of school compounds, and asked that remaining gaps be progressively addressed.
- iii. **Availability of medicines:** Members expressed concern about reports of insufficient or inconsistent availability of medicines in some health centres. They noted that construction and renovation of health facilities was important, but that residents also expected the facilities to have essential medicines and functioning services when they sought care.
- iv. **Buwanume Health Centre III service gaps:** Members requested further attention to infrastructure and utility needs at Buwanume Health Centre III, including the lack of reliable power and concerns about space for future development. They observed that the growth of services could require adequate land and supporting infrastructure.
- v. **Electricity blackouts:** The Baraza raised concern about persistent electricity blackouts in parts of the Municipality. Members noted that interruptions affected households, businesses, evening activities and, in some cases, the operation of public facilities.
- vi. **Market sanitation:** Members raised the condition of the latrine at Butangala Market and called for action where public sanitation facilities were damaged, unsafe or poorly maintained. They stressed that markets are heavily used public spaces and therefore require regular sanitation attention.
- vii. **Broken boreholes:** Members reported that a number of boreholes had broken down and asked the Municipality and other responsible actors to pay attention to non-functional water points because communities continued to depend on them for water access.
- viii. **Environmental pollution:** Concern was raised about pollution associated with Kiroba sugar factory. Members requested continued engagement, monitoring and action where environmental standards were at risk of being compromised.
- ix. **PWD access and inclusion:** Members raised concern about possible discrimination or difficulties faced by persons with disabilities when accessing services at health centres. They called for services to be delivered in an inclusive manner and for staff and service users to be sensitised where necessary.
- x. **Programme information and PDM communication:** Members requested better communication on government programmes, including PDM and related community activities. They noted that some intended beneficiaries and local actors can miss information when mobilisation and notification are not done in time.
- xi. **Citizen information before projects:** Members requested that communities and local leaders be informed about municipal projects before implementation starts. They observed that early communication helps communities understand the purpose, scope and location of projects and also reduces misunderstandings during implementation.
- xii. **Loitering animals and urban cleanliness:** Members raised concern about animals loitering in town and the effect of such animals on sanitation, safety and the general urban environment. They called for stronger enforcement and community sensitisation among animal owners.
- xiii. **Staffing and service delivery:** Members noted that staffing gaps in some critical technical areas could affect supervision and the quality of services delivered. They encouraged continued efforts to address critical vacancies through the appropriate structures.

- xiv. **Community follow-up:** Members emphasised that the value of the Baraza would be greater if issues raised were documented, assigned to responsible offices and followed up. They requested feedback on matters requiring intervention beyond the Baraza.



Response to issues raised by the Town Clerk

The Town Clerk appreciated the members for the issues raised and noted that the Baraza had provided useful feedback on how residents were experiencing municipal services beyond what could be captured in routine performance reports. He explained that some concerns could be addressed within existing municipal programmes and resources, while others would require prioritisation, inter-agency engagement or additional resources. The Town Clerk responded to the key issues as follows:

- **Roads:** The Town Clerk acknowledged the road challenges and explained that road needs were broader than the resources available in a single financial year. He noted that the Works and Engineering Department would continue to prioritise roads according to urgency, condition, access to important services and available funding. He further encouraged members to continue reporting critical road sections so they could be documented and considered during planning and maintenance prioritisation.
- **Schools:** The Town Clerk acknowledged that the reported school achievements did not mean that every infrastructure need had been resolved. He explained that inspection findings and identified gaps would continue to inform prioritisation and that the Municipality would pursue

available government and partner support for infrastructure that could not be financed entirely from existing municipal resources.

- **Medicines:** On concerns about medicines, the Town Clerk noted that the availability of medicines involved health-sector supply arrangements in addition to municipal facility infrastructure. He directed that reported shortages should continue to be communicated through the established health management channels for verification and follow-up and emphasised the importance of routine monitoring of facility needs.
- **Buwanume Health Centre III:** The Town Clerk noted the concerns about electricity and the long-term space and infrastructure requirements at Buwanume Health Centre III. He indicated that the Municipality would continue engaging relevant stakeholders on utility gaps and would consider the longer-term development needs of the health facility during planning and resource mobilisation.
- **Electricity:** The Town Clerk acknowledged that persistent power interruptions affected residents and businesses. He stated that the Municipality would continue engaging the responsible electricity service providers and other relevant authorities on persistent outages and service gaps reported by communities.
- **Market sanitation:** The Town Clerk agreed that public sanitation facilities require routine inspection and maintenance. He stated that the responsible departments would follow up on urgent defects at public facilities and encouraged community members to report sanitation problems promptly so that they could be assessed and addressed.
- **Broken boreholes:** The Town Clerk recognised the concern over non-functional water points and noted that the technical teams would need to identify, assess and prioritise broken boreholes for repair or rehabilitation according to the nature of the defect and available resources.
- **Environmental pollution:** The Town Clerk noted the concern relating to Kiroba sugar factory and explained that the Municipality would continue environmental monitoring and engagement with the factory management and other responsible authorities where complaints and compliance concerns arise.
- **PWD inclusion:** The Town Clerk emphasised that public services should be delivered in an inclusive and non-discriminatory manner. He noted that facility managers and responsible departments should continue sensitisation and ensure that persons with disabilities can access services without unnecessary barriers.
- **PDM and other programmes:** The Town Clerk acknowledged the importance of timely mobilisation and information sharing for government programmes. He encouraged municipal staff and local leaders to work together so that intended beneficiaries receive information on meetings, selection processes and programme activities early enough to participate effectively.
- **Project information:** The Town Clerk agreed that citizens should, as far as practicable, be informed about projects planned in their areas before works commence. He noted that this would strengthen community ownership, improve understanding of project objectives and provide a clearer basis for monitoring implementation.
- **Loitering animals:** The Town Clerk noted that addressing animals loitering in the urban area would require a combination of enforcement, sensitisation and cooperation by animal owners. He stated that reported cases should continue to be referred to the relevant teams for action under municipal requirements.
- **Staffing:** The Town Clerk acknowledged the staffing gaps and observed that recruitment and deployment of staff are guided by government procedures and approved structures. He stated

that the Municipality would continue pursuing the filling of critical gaps and advocating for support where necessary.

- **Follow-up:** The Town Clerk assured the members that the issues raised would be captured for follow-up through the appropriate municipal departments and local government structures. He encouraged residents to continue using elected leaders, technical officers and community feedback mechanisms to report concerns and monitor agreed interventions.

Closing remarks by the RDC for the Municipality

In his closing remarks, the RDC for the Municipality thanked the Mayor, municipal technical team, local leaders and members of the public for participating in the Baraza. He appreciated the community for raising practical service-delivery concerns and encouraged members to continue using constructive dialogue as a means of improving local government performance.

The RDC emphasised the importance of accountability, noting that the public should be able to understand what the Municipality had implemented during the financial year while the Municipality should also listen to concerns about services that remained inadequate. He encouraged technical officers and political leaders to work together in following up matters raised during the Baraza and to ensure that community concerns are channelled to the responsible offices.

He further encouraged residents to participate in monitoring public projects, safeguard municipal facilities and provide timely information when service-delivery problems arise. He noted that community participation strengthens local government accountability and helps municipal authorities understand emerging needs on the ground.

The RDC thanked the participants for the orderly and constructive engagement and formally brought the Baraza to a close.

FOLLOW-UP ACTION AREAS ARISING FROM THE BARAZA

Issue / Action Area	Responsible Office	Follow-up
Document and prioritise critical road maintenance concerns raised by the community.	Works & Engineering Department	Consider during road maintenance prioritisation and subsequent planning.
Follow up school infrastructure gaps identified by inspection and community feedback.	Education Department	Use inspection findings to guide prioritisation and resource mobilisation.
Follow up reported medicine shortages through health management channels.	Health Department	Verify shortages and pursue appropriate action through established channels.
Follow up electricity concerns affecting Buwanume H/C III and other areas.	Town Clerk / relevant authorities	Continue engagement with responsible service providers and agencies.
Assess urgent public sanitation defects, including market sanitation facilities.	Works / Health / relevant municipal teams	Inspect and initiate corrective action within available resources.
Identify non-functional	Relevant technical department	Assessment and prioritisation

Issue / Action Area	Responsible Office	Follow-up
boreholes requiring repair or rehabilitation.	/ water stakeholders	for repair.
Continue environmental monitoring around Kiroba sugar factory.	Environment Department	Engage relevant operators and authorities on reported concerns.
Strengthen inclusion and accessibility of PWDs in public services.	Health Department / CBS	Sensitisation and follow-up on reported barriers.
Improve notification and mobilisation for PDM and other community programmes.	CBS / local leaders	Strengthen timely information sharing with intended beneficiaries.
Communicate municipal projects to communities before implementation where practicable.	Municipal management / responsible departments	Use appropriate local leadership and community structures.
Address loitering animals through enforcement and sensitisation.	Relevant enforcement teams / local leaders	Follow up reported cases and sensitise owners.
Advocate for filling of critical staffing gaps.	Municipal Management	Pursue staffing through approved government structures and procedures.

Prepared by:	
Signature:	
Date:	
Approved by:	
Signature and Date:	